- 7. FORMAL DISCIPLINARY ACTIONS. A formal disciplinary action may be an official written reprimand, a suspension, a change to a lower grade, or removal from the civil service. Records of formal disciplinary actions become a part of the employee's official personnel folder. Supervisors should initiate such actions only after coordinating any proposed action with their servicing Personnel Offices. Detailed information concerning formal disciplinary actions is contained in the paragraphs below.
- Official Written Reprimand. An official written reprimand is a letter or memorandum issued to an employee by an authorized supervisor or management official to correct an employee's conduct, attitude, work habits, or other factors which have a relationship to his or her employment, and to maintain the efficiency, discipline, and morale of the work force. It is filed in the employee's official personnel folder for a period of up to two years. This type of disciplinary action may be used for a situation or offense which is (1) serious and warrants more than an informal measure, or (2) in the case of repeated infractions of a minor nature. (It should not be confused with the written warning discussed in subparagraph 6c above.) B fore issuing an official reprimand, the supervisor must full/ discuss the incident with the employee to permit the employee to present his or her side of the situation. If after the employee presents his or her views, the supervisor considers a reprimand to be warranted, the supervisor should prepare the written reprimand in accordance with subparagraph 7a(1) below. (See sample in Figure 1.)
- (1) Contents. The following information shall be incorporated in the body of an official reprimand:
- (a) A description of the facts in sufficient detail to assure that the employee will fully understand the violation, infraction, misconduct, or other action or omission for which he or she is being reprimanded. The supervisor should include in the reprimand specifics as to times, places, dates, and events, and refer to the discussion mentioned in subparagraph 7a above.
- (b) A statement that the document is an official reprimand and that it will be made a matter of record and filed in the employee's official personnel folder for a period not to exceed two years.
- (c) A restatement of any former incidents if the reprimand is a follow-up of previous offenses and the action is a continuation of constructive discipline. If the employee failed to take any remedial action previously stipulated, that fact should also be included.
- (d) A warning that any future similar occurrence or other misconduct may result in more severe disciplinary measures.

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APPENDIX - GUIDANCE ON CORRECTIVE DISCIPLINE

Determining Appropriate Penalties

The Merit System Projection Board, in Douglas vs. Veterans Administration, MSPR (** ket No. AT075299006 (April 10, 1981), has outlined a number of mactors that should be considered in determining the appropriateness of a penalty. While not exhaustive, those generally recognized as relevant include the following:

- (1) The nature and seriousness of the offense, and its relation to the employee's duties, position, and responsibilities, including whether the offense was intentional or technical, or inadvertent, or was committed maliciously or for gain, or was frequently repeated;
- (2) The employee's job level and type of employment, including supervisory or fiduciary role, contacts with the public, and he prominence of the position;
- (3) The employee's past disciplinary record;
- (4) The employee's past work record, including length of service, performance on the job, ability to get along with fellow workers, and dependability;
- (5) The effect of the offense upon the employee's ability to perform at a satisfactory level and its effect upon supervisors' confidence in the employee's ability to perform assigned duties;
- (6) Consistency of the penalty with those imposed upon other employees for the same or similar offenses;
- (7) Consistency of the penalty with any applicable agency table of penalties;
- (8) The notoriety of the offense or its impact upon the reputation of the Agency;
- (9) The clarity with which the employee was on notice of any rules that were violated in committing the offense, or had been warned about the conduct in question;
- (10) Potential for the employee's rehabilitation;
- (11) Mitigating circumstances surrounding the offense such as unusual job tensions, personality problems, mental impairment, harassment, or bad faith, malice or provocation on the part of others involved in the matter; and
- (12) The adequacy and effectiveness of alternative sanctions to deter such conduct in the future by the employee or others.

Not all of these factors will be pertinent in every case, and frequently in an individual case some of the pertinent factors will weigh in the employee's favor while others may not, or may even constitute aggravating circumstances.

Table of Offenses and Penalties

This table should be used as a guide by supervisors in order to facilitate comparable action throughout the Agency in comparable cases. While penalties for offenses will usually fall within the ranges indicated, in unusual circumstances greater or lesser penalties may be applied unless otherwise provided by law. The list of offenses in this table is not meant to be all inclusive. For offenses not listed, penalties may be imposed which are consistent with penalties listed in the table for offenses of comparable gravity. Days always means calendar days.

Nature of Offense	lst Offense	2nd Offense	3rd Offense
	Oral admonish- ment	Oral admonish- ment to 1-day suspension	Oral admonish- ment to 5-day suspension
			-

	Nature of Offense	lst Offense	2nd Offense	3rd : _
b.	Absence without leave (AWOL). These penalties generally do not apply to AWOL charged for tardiness of 1/2 hour or less. (See la above.) This offense includes leaving the work station without permission. Penalty depends on length and frequency of absences. If absence exceeds 5 consecutive work	Written repri- mand to 5-day suspension	l-day to 14-day suspension	5-day suspen- sion to removal
c.	days, employee may be removed at any-time. Failure to follow established leave	Written repri- mand to 5-day	1-day to 5-day suspension	5-day suspen- sion to removal
	procedures.	suspension		,
а.	Breach of safety regulations or practices. Where imminent danger to persons or property is not involved.	Written repri- mand to l-day suspension	l-day to 14-day suspension	5-day suspen- sion to removal

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	lature of Offense	lst Offense	2nd Offense	3rd Offense
b.	Where imminent dan- ger to persons or property is involved. "Persons" includes "self". Penalty de- pends on seriousness of injury or poten- tial injury and extent or potential extent of damages to property.			Removal
3.	Breach of security regulations or practice.			
а.	Where restricted in- formation is not com- promised and breach is unintentional.	1	Written repri- mand to 14-day suspension	5-day suspen- sion to removal
	Where restricted in- formation is compro- mised and breach is unintentional.	Written repri- mand to removal	14-day suspen- sion to removal	Removal
c.	Deliberate violation.	30-day suspen- sion to removal	Removal	
4.	Offenses related to intoxicants.			
	Supervisors should follow the procedures			

Nature of Offense	lst Offense	2nd Offense	3rd Offense
outlined in EPA Order 3120.3A, Employee Alcoholism and Drug Abuse Program, prior to taking disciplinary action in these cases.			
a. Alcohol-related:	And of the second secon		
(1) Unauthorized posses- sion of alcoholic beverages on Govern- ment premises or in duty status.	Written repri- mand to 5-day suspension	5-day to 14-day suspen- sion	l4-day suspen- sion to removal
(2) Unauthorized use of alcoholic beverages while on Government premises or in duty status.	Written repri- mand to 14-day suspension	10-day to 30- day suspension	30-day suspen- sion to removal
paried ou dark willte	Written repri- mand to 30-day suspension	14-day suspen- sion to removal	Removal
(4) Sale or transfer of an alcoholic beverage while on Government premises or in a duty status or while any person involved is in a duty status.	Written repri- mand to removal	Removal	
Drug-related:			
(1) Unauthorized posses- sion of a drug or controlled substance while on Government premises or in a duty status.	5-day to 80-day suspen- sion	l4-day suspen- sion to removal	Removal

Nature of Offense	lst Offense	2nd Offense	3rd Offens
. (2) Unauthorized use of a drug or controlle substance while on Government premises or in a duty status	d sion to removal	- 30-day suspen- sion to removal	Removal
(3) Reporting to or being on duty while under the influence of a drug or controlled substance.	30-day suspen- sion to removal	Removal	
(4) Sale or transfer of a drug or controlled substance while on Government premises or in a duty status or while any person involved is in a duty status.	Removal		
Making false, mali- cious or unfounded statements against coworkers, super- visors, subordinates, or Government offi- cials which tend to damage the reputation or undermine the authority of those concerned.	Written repri- mand to removal	14-day suspen- sion to removal	30-day suspen- sion to removal
which annoy or jeop-	Oral admonish- ment to 5-day suspension	mand to 14-day	5-day suspen- sion to removal

	Nature of Offense	lst Offense	2nd Offense	3rd Offense
	Conduct which is generally criminal, infamous, dishonest, immoral or notori-ously disgraceful.	Written reprimand to removal	30-day suspen- sion to removal	Removál
8.	Abusive or offensive language, gestures, or other conduct. (Also see "Discourtesy", 9 below.)	Written repri- mand to 10-day suspension	5-day suspen- sion to removal	30-day suspen- sion to removal
9.	Discourtesy to the public.	Oral admonish- ment to 5-day suspension	Written repri- mand to 10-day suspension	10-day suspen- sion to removal
10.	Stealing, actual or attempted; unauthor-ized possession of Government property or property of others.	,		
a.		Written repri- mand to 30-day suspension	14-day suspen- sion to removal	Removal
b.		l4-day suspen- sion to removal	Removal	
1.		Written repri- mand to removal	sion to removal	14-day suspen- sion to removal
				- ·

	Nature of Offense	lst Offense	2nd Offense	3rd Offense
•	Penalty depends on the value of the property or amount of employee time involved, the nature of the position held by the offend- ing employee, and other factors. (For misuse of Gov- ernment vehicles, see 43 below.)			
12.	Use of official authority or information for private gain.	14-day suspen- sion to removal	Removal	
13.	Failure to obtain required clearance of an official speech or article.	Written repri- mand to 5-day suspension	5-day to 14-day suspension	l4-day suspen- sion to removal
	Engaging in private business activities which result in or create the appearance of a conflict of interest.	Written reprimand to removal	20-day suspen- sion to removal	Removal
	Misuse of official Government creden- tial.	Written repri- mand to removal	5-day suspen- sion to removal	10-day suspen- sion to removal
	•	The PROPERTY CONTRACTOR OF THE PROPERTY CONTRACT		•

1	lature of Offense	lst Offense	2nd Offense	3rd Offense
16.	Deliberate misrepresentation, falsification, concealment or withholding of a material fact, or refusal to testify or cooperate in an official proceeding.	Written repri- mand to removal	5-day suspen- sion to removal	14-day suspen- sion to removal
17.	Loss or damage to Government property, records, or information. (Also see 44.) Penalty depends on value of property or extent of damage, and degree of fault attributable to the employee.	Oral admonish- ment to removal	Written repri- mand to removal	5-day suspension to removal
18.	Offenses relating to fighting. Penalty depends on such factors as provocation, extent of injuries, and whether action was defensive or offensive in nature.			
	Threatening or at- tempting to inflict bodily harm.	written reprimand to 14-day suspension	14-day suspen- sion to removal	sion to removal
b.	Hitting, pushing, or other acts against another without causing injury.	Written repri- mand to 30-day suspension	sion to removal	

N	ature of Offense	lst Offense	2nd Offense	3rd Offense
c.	Hitting, pushing, or other acts against another causing injury.	14-day suspen- sion to removal	Removal	
19.		Oral admonish- ment to removal		5-day suspen- sion to removal
20.	Insubordinate de- fiance of autho- rity, disregard of directive, refusal to comply with proper order.	Written repri- mand to 14-day suspension	5-day suspen- sion to removal	Removal
21.	Sleeping while on duty.			
a	Where no danger to persons or pro- perty is involved.	to I-day suspen-	Written repri- mand to 5-day suspension	5-day suspen- sion to removal
b.	Where danger to persons or property is involved.	Written repri- mand to removal	14-day suspen- sion to removal	30-day suspension to removal
22.	Negligent perform- ance of duties.			
a.	Where damage or waste to Govern-ment property is insubstantial.	Oral admonishment to 1-day suspension	Written reprimand to 5-day suspension	5-day suspension to removal
D.	Where damage or waste to Govern-ment property is substantial.	Written repri- mand to 10-day suspension	5-day suspension to removal	14-day suspen- sion to removal

1	Vature of Offense	1st Offense	2nd Offense	3rd Offense
	Offenses related to gambling. Participating in an unauthorized gambling activity while on Government premises or in duty status. Operating, assisting, or promoting an unauthorized gambling activity while on Government premises or in a duty status or while others involved are in a duty status.	Oral admonishment to 1-day suspension Written reprimand to removal	Written reprimand to 5-day suspen- sion Removal	10-day sus- pension to removal
24.	Unauthorized can- vassing, solicit- ing or peddling on EPA premises.	Oral admonish- ment to 5-day suspension	Written repri- mand to 14-day suspension	10-day suspension to removal
25.	Participating in a strike, work stop-page, slowdown, sickout, or other job action.	Removal		
26.	Indebtedness where operations or reputation of Agency or its employees are affected.	ment co wilcon	Written repri- mand to 5-day suspension	5-day suspen sion to removal

N N N N N N N N N N N N N N N N N N N	ature of Offense	lst Offense	2nd Offense	3rd Offense
27.	Forging or falsi- fying official Government records or documents.	Written repri- mand to re- moval	Removal	
28.	Borrowing money or obtaining co-signatures from subordinates.	Written repri- mand to re- moval	20-day sus- pension to removal	Removal
29 .	Unauthorized carrying of fire-arms while on EPA premises.	Written reprito removal	30-day sus- pension to lumnval	Removal
30.	Conducting personal affairs while in duty status.	Written repri- mand to 1-day suspension	2-day to 10 day suspen- sion	30-day sus- pension to removal
31.	Falsifying time and attendance records for oneself or another employee.	Written repri- mand to removal	10-day sus- pension to removal	Removal

OFFENSES RELATED TO OBSERVANCE OF EMPLOYEE RIGHTS

	Nature of Offense	lst Offense	2nd Offense	3rd Offense
32.	Sexual harassment.	Written repri- mand to removal	14-day suspen- sion to removal	
33.	Discrimination based on race, color, sex, religion, national origin, age, marital status, political affiliation, or handicap.	Written repri- mand to removal		30-day suspen- sion to removal
34.	Interference with an employee's exercise of, or reprisal a-gainst an employee for exercising, a right to grieve, appeal, or file a complaint through established procedures.	Written repri- mand to removal	14-day suspen- sion to removal	30-day suspen- sion to removal
35.	Reprisal against an employee for providing information to an Office of Inspector General (or equivalent) or the Office of Special Counsel, or to an EEO investigator, or for testifying in an official proceeding.	Written repri- mand to removal	l4-day suspen- sion to removal	30-day suspen- sion to removal
36.	Reprisal against an employee for exercising a right provided under 5 U.S.C. Chap 71 (governing Federal labor-management relations).	Written repri- mand to removal	14-day suspen- sion to removal	30-day suspen- sion to removal

OFFENSES PROSCRIBED IN STATUTE

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37.	Finding by MSPB of refusal to comply with MSPB order or of violation of statute causing issuance of Special Counsel complaint. [5 U.S.C. 1206 (g) (1) and 1207 (b)]	Written reprimand to removal, debarment from Federal Servic not to exceed 5 years, or assessment of civil penalty not to exceed \$1,000.
38.	Directing or rendering services not covered by appropriations. [5 U.S.C. 3103]	Removal
39.	Prohibited political activity.	
3 •	Violation of pro- hibition against political contri- butions. [5 U.S.C. 7323]	Removal
b.	Violation of pro- hibition against campaigning or in- fluencing elections. [5 U.S.C. 7324 and 7325]	30-day suspension to removal
40.	Failure to deposit into the Treasury money accruing from lapsed salaries or from unused appropriations for salaries. [5 U.S.C. 5501]	Removal

41.	Soliciting contributions for a gift for a superior; making a donation as a gift to a superior; accepting a gift from an employee receiving less pay. [5 U.S.C. 7351]	Removal
42.	Action against national security. [5 U.S.C. 7532]	Suspension to removal
4.	Willfully using or authorizing the use of a government passenger motor vehicle or aircraft for other than official purposes. [31 U.S.C. 1344]	30-day suspension to removal
44.	Willful concealment, removal, mutilation or destruction of a public record. [18 U.S.C. 2071]	Removal

SAMPLE OFFICIAL REPRIMAND

MEMORANDUM

SUBJECT: Official Reprimand

FROM: (Official Authorized to Effect Action)

TO: (Name of Employee), (Title or Other Designation)

This is a notice that you are officially reprimanded for (offense). (The offense must be specifically described in sufficient detail so that the employee will fully understand the violation, infraction, or other action or omission for which he or she is being reprimanded. In support of the incident, such specifics as time, place, dates and events will be included.) The circumstances which make this reprimand necessary were discussed with you by me (or other individual) on (date).

(In the event the reprimand is a follow-up of previous offenses and the action is considered as a continuation of constructive discipline, the former incidents will be restated and if the employee failed to take any remedial action previously decided upon, that fact shall also be included.)

(The employee shall also be advised as to any specific action required of him or her.)

You may call upon me for any assistance which you may need to help you overcome this deficiency and to avoid future recurrence.

A copy of this reprimand will be filed in your official personnel folder for a period not to exceed two years.

You may file a grievance concerning this action through (Personnel Office will designate applicable grievance system and time limits for filing). You may obtain further information about Agency grievance procedures from _______ in the Personnel Office.